



**Professional Learning
for an Empowered
Profession**

Empowerment: Barriers and Opportunities

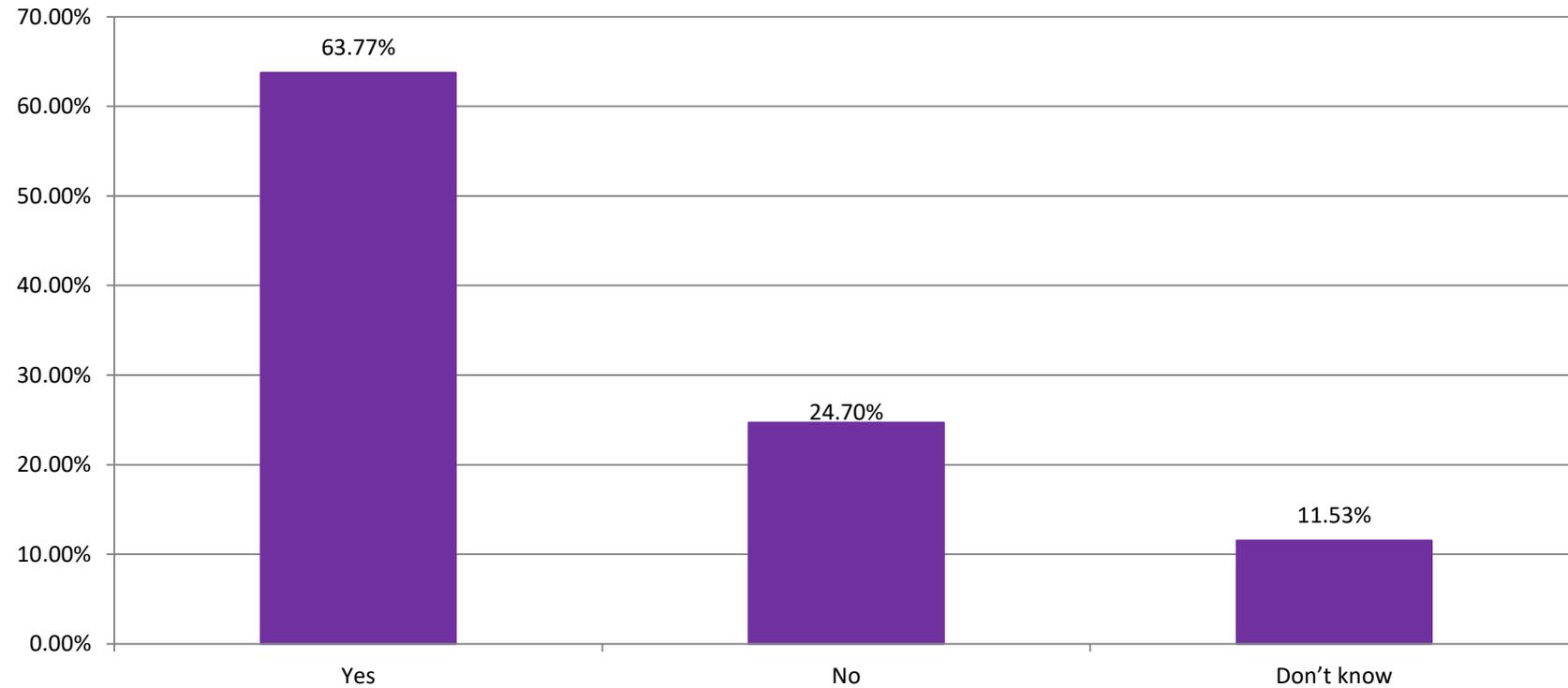
AN EMPOWERED SYSTEM

An empowered system grows stronger and more confident, working in partnership to lead learning and teaching that achieves excellence and equity for all learners. Empowerment and collaboration for improvement happen at all levels of the system.



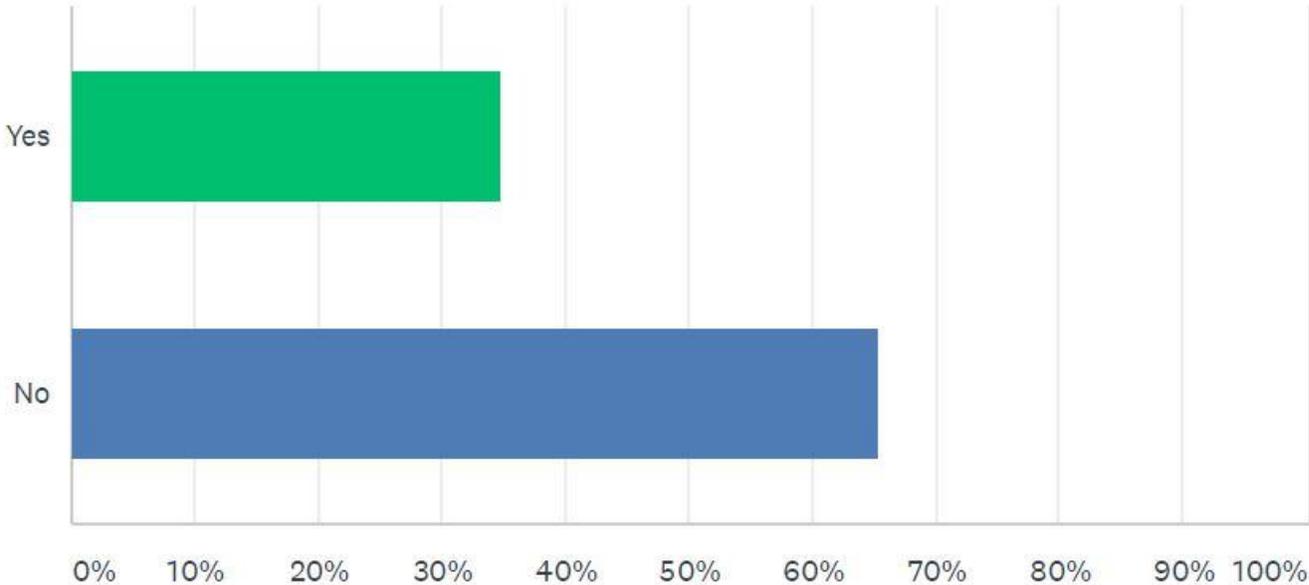
Member Survey 2018

Table 18: Question 16 “Would you say your school/workplace...Is collegiate in practice?”



Q14 Have you heard of the "empowered schools agenda"?

Answered: 15,613 Skipped: 1,585

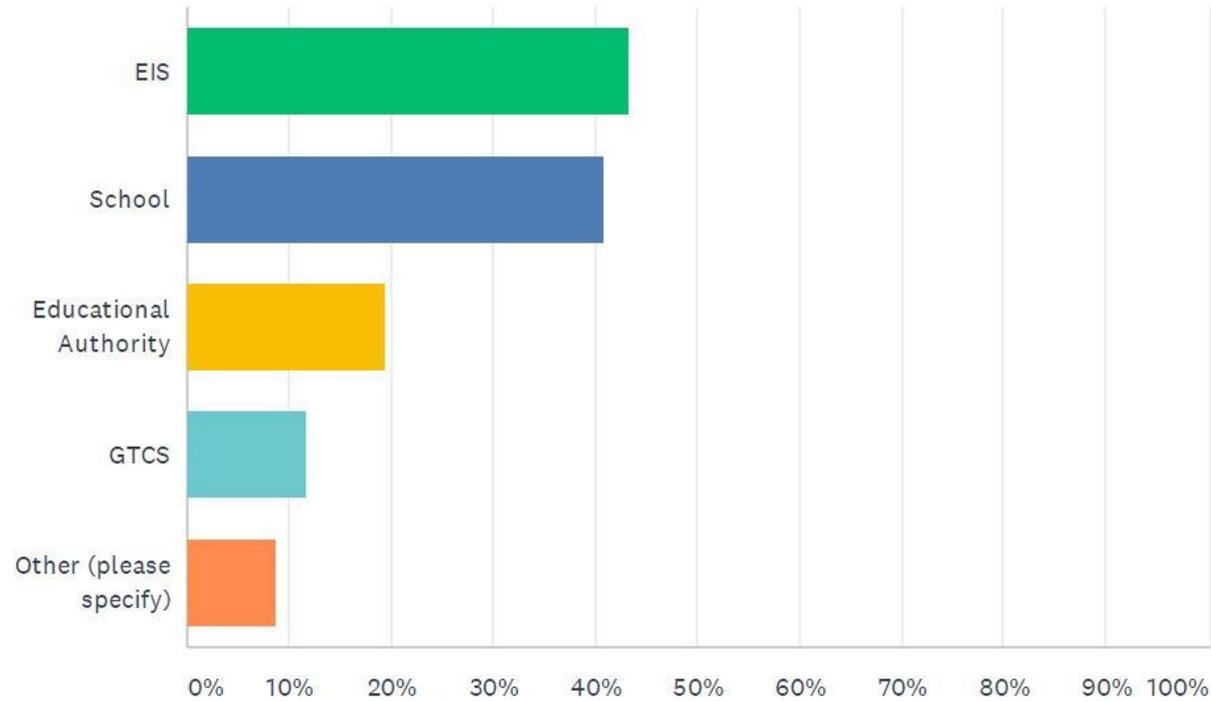


ANSWER CHOICES	RESPONSES	
Yes	34.67%	5,413
No	65.33%	10,200
TOTAL		15,613



Q15 How did you hear about the Empowered Schools Agenda?

Answered: 5,413 Skipped: 11,785



ANSWER CHOICES	RESPONSES	
EIS	43.28%	2,343
School	40.79%	2,208
Educational Authority	19.38%	1,049
GTCS	11.68%	632
Other (please specify)	8.85%	479
Total Respondents: 5,413		

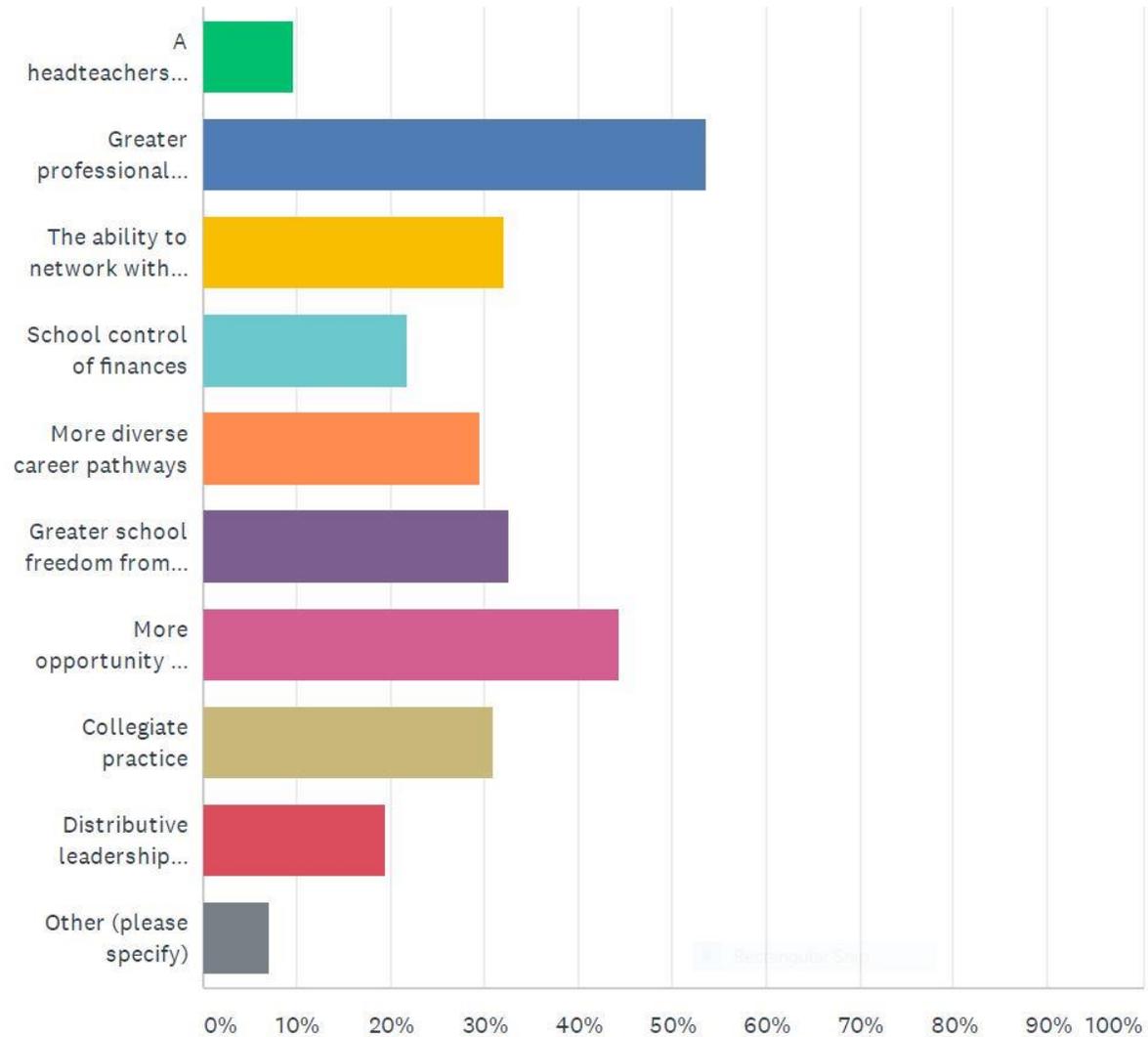
**“Too many professional development initiatives
are done to teachers – not for, with or by them.”**

Andy Hargreaves



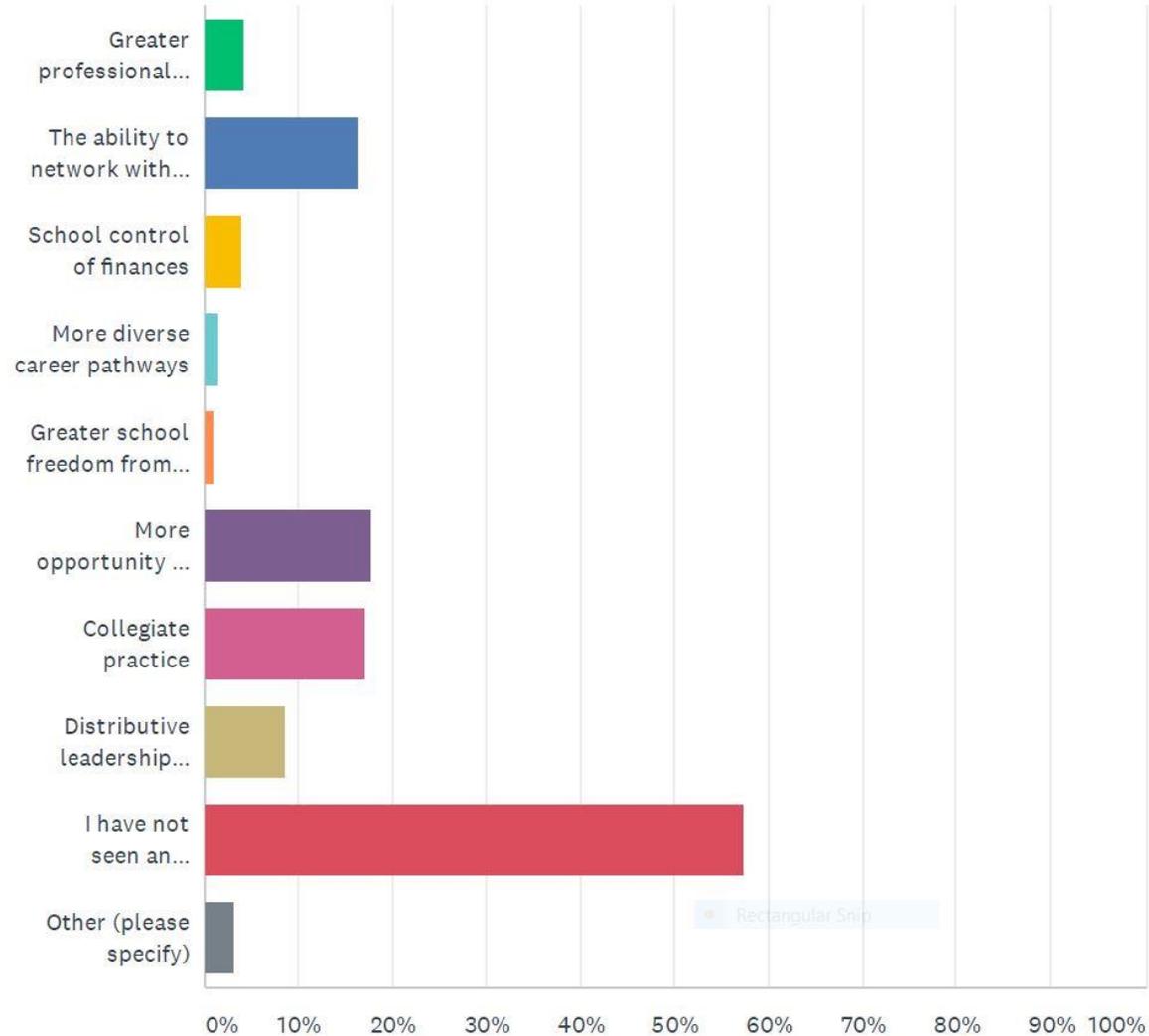
Q16 Which 3 things do you think would be most critical to a successful empowered school system?

Answered: 14,760 Skipped: 2,438



Q17 In the past 12 months have you seen an improvement in any of the areas below? (please tick all that apply)

Answered: 14,313 Skipped: 2,885



Barriers to creating an empowered system?

- Excessive workload (time)
- Entrenched practice
- Trust

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What needs to be done?

- Engagement
- Hearts and minds
- Practical consequences – DMR committees

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<https://education.gov.scot/improvement/learning-resources/an-empowered-system>